ECONOMY, COMMUNITIES AND CORPORATE APPENDIX C MONTHLY BUDGET CONTROL REPORT

MEETING DATE: 24TH SEPTEMBER 2013

Purpose

To provide the Chief Officer Finance with assurance on:

- the robustness of budget control and monitoring within Places & Communities Directorate
- to highlight key risks within the directorate
- to identify any mitigation which can be achieved to reduce the impact on the overall Council budget for 2013/14.

Key Messages

- The Directorate currently reports an over spend of £26k, which is slightly worse than the position reported in July, mainly due to the expected pressure on Land Charges.
- Cabinet have budgeted additional savings schemes to assist Adults Well-being pressures of £1.2m. It is anticipated that if all decisions are approved this will result in £392k of this being achieved and transferred to Adult Well-being. £127k of this amount is included in the ECC projections which will bring the Directorate over spend to £153k.

1.1 Current Status – Revenue Budget

The current revenue budget position based on the results to the end of August 2013 are summarised in the table below:

| Service | Budget Expend £000 | Budget (Income) £000 | Net Budget £000 | Net Forecast Outturn £000 | Projected Under / (Over) spend |
|--|--------------------------|----------------------------|-----------------------|------------------------------------|---|
| Economic, Environment and Cultural | | | | | |
| Services | 12,766 | (8,716) | 4,050 | 3,939 | 111 |
| Place Based Commissioning | 32,585 | (4,920) | 27,665 | 27,589 | 76 |
| Law, Governance & Resilience | 3,718 | (890) | 2,828 | 3,160 | (332) |
| Chief Finance Officer & Corporate Management | 51,999 | (48,056) | 3,943 | 3,656 | 287 |
| Property Services | 6,191 | (4,673) | 1,518 | 1,700 | (182) |
| Community & Customer Services | 4,605 | (695) | 3,910 | 3,932 | (22) |
| Director & Management | 273 | (36) | 237 | 201 | 36 |
| Economy, Communities & Corporate | 112,137 | (67,986) | 44,151 | 44,177 | (26) |

1.2 Savings Plans – Summary

The total savings plan for the Directorate is £7.6m of which £5.9m is included in the within the approved budget of £44m.

The plan includes additional savings schemes of £1.4m which are subject to Cabinet or Cabinet Member approval. Once these schemes have been agreed the budget will be vired to help meet pressures in Adults Well-being.

This plan also includes £300k in relation to procurement savings managed within the Directorate but held centrally. Commercial Board has agreed this target to be achieved through procurement projects in 2013/14 include printing, stationery, cash collection and mail services.

£1.5m of the savings is at risk which includes £1.4m of savings schemes not yet approved.

1.3 Savings Schemes – RED status

The following schemes have been identified as at high risk of non delivery.

The anticipated savings reflect the latest expected amounts achievable in 2013/14 based on plans developed to date.

| Scheme | At Risk 13/14 £000 | Anticipated 13/14 £000 | | Status of Decision |
|---|--------------------------|------------------------|----|---|
| Customer Services | 77 | 77 | 77 | Mitigated following Cabinet Decision 19th September (Option 2) |
| Emergency Planning | 18 | | 18 | Potential funding from Public Health grant to be agreed |
| ORIGINAL SAVINGS TOTAL (included in current budget) | 95 | 77 | | |

| Scheme | At Risk 13/14 £000 | Anticipated 13/14 £000 | Anticipated FYE £000 | Status of Decision |
|---|--------------------------|---------------------------|-------------------------|--|
| ADDITIONAL SAVINGS TO BE VIRED T | | | | |
| Heritage Services Review | 194 | 48 | 239 | Cabinet Decision 19th September (Option2) |
| Library Services Review | 250 | 86 | 97 | Cabinet Decision 19th September (Option2) |
| Planning Services cost reductions (inc | 291 | 58 | 490 | Cabinet Member Decision - October 2013. Note 1 |
| Countryside Services Review | 40 | 0 | 300 | Cabinet Member Decision November 2013 |
| Closure/Transfer of toilets | 187 | 22 | 99 | Cabinet Member Decision 16th September 2013 |
| Increase charges for garden waste sad | 80 | 20 | 40 | Pending Cabinet Member Decision October 2013 |
| CCTV Review | 50 | 50 | 82 | Cabinet Member Decision 31st July 2013 |
| Community Protection Review | 150 | 50 | 101 | Cabinet Member Decision 14th August - pending outcome of statutory consultation 19th October 2013 |
| Increase car parking/on-street parking | (195) | (50) | 250 | Cabinet Member Decision - Awaiting Proposal from Balfour Beatty |
| Community Regeneration | 48 | 48 | 96 | Scheme revised and no longer needs Cabinet Member Decision |
| Members allowances | 60 | 0 | 0 | Unlikely to be delivered |
| Customer Services | 80 | 50 | 251 | Cabinet Decision 19th September (Option2) - mitigates original ECC savings £77k target above |
| Reduce Public Notices | 10 | 10 | 10 | Awaiting legal advice on minimum statutory requirement |
| Advertising & Publicity (Council wide p | 150 | 0 | 0 | Review concluded - note 2 |
| ADDITIONAL SAVINGS TOTAL (to be vired to Adults Well-being) | 1,395 | 392 | 2,055 | |
| TOTAL ECCSAVINGS AT RISK | 1,490 | 469 | 2,055 | |
| | | | | |

Note 1 - Total saving anticipated is £582k however £92k of saving offsets existing HERS savings schemes

Note 2 - Review has now concluded that the original estimate was over optimistic and this level of savings cannot be delivered. Further work will be carried out to identify what can be delivered and the cost associated with generating advertising income.

1.4 Headlines by Service Area

This budget represents the new directorate, in line with the Chief Executive's restructure which took effect from 1 August 2013. The budget is made up as follows:

| <u>Directorate</u> | Net Budget £000 |
|--|-----------------------|
| Places & Communities | 39,024 |
| Corporate Services | 16,237 |
| Sub- total | 55,261 |
| Less: Budgets allocated to other | |
| Directorates | |
| Chief Executive | (408) |
| Organisational Development (incl ICT & HR) | (7,188) |
| Adult Wellbeing (Housing Services) | (3,514) |
| Economy, Communities & Corporate | 44,151 |

As previously reported, there is a projected overspend for the year in relation to Legal Services. This has reduced since last reported mainly due to funding identified from Public Health grant. The overspend of £116k reflects the increased cost of additional in house expertise in key areas of planning, childcare and employment law and will lead to reduced outsourcing of legal work to solicitors and counsel which, in previous years, has cost the authority in excess of £400k p.a. across the organisation.

The Corporate Management budget includes a base budget of £314k for Non -Discretionary Rate Relief. Further guidance on the rates retention scheme indicates that this is not now required to be paid into the Collection Fund.

There is currently a pressure of £182k on Property budgets for 2013/14. This includes the risks to the Property Service budgets in relation to savings schemes held in all Directorates that include closure or transfer of services and have an impact on Council buildings. These schemes will be closely monitored by Property Services through the office moves programme to ensure this impact is managed within the overall savings targets.

Legal proceedings were commenced against the Council (and other Councils) by private search companies which could result in this Council having to repay around £200k putting pressure on 2013/14 budgets. The outcome of this claim will have an impact on the way we deliver this service in the future.

1.5 Other Risks & Opportunities

There is a risk in relation to disputed items in the Amey contract.